

**General Fund Revenue Budget**  
**Service Budget Outturn Position 2016/17**

Appendix 2

**Key**

"(-)" figure denotes a budget under spend or an income budget or improvement in outturn

"\*" figure denotes a budget overspend or an expenditure budget or deterioration in outturn

	2016/2017 Revised Budget	Outturn	Outturn Variance	Explanation
	£000	£000	£000	
Asset Management	961	1,063	102	Additional temporary staff covering vacant positions and professional services to carry out valuations £84k. NNDR rebates following challenges (£68k). Overspend on repairs and maintenance budget £36k and shortfall of income £27k
Other Buildings & Land	(2,004)	(1,998)	6	
<b>Division Total - Asset Management</b>	<b>(1,043)</b>	<b>(935)</b>	<b>108</b>	
Director of Regeneration, Enterprise and Planning	305	267	(38)	Savings mainly on Alive due to slippage in event taking place
<b>Division Total - Director of Regeneration, Enterprise &amp; Planning</b>	<b>305</b>	<b>267</b>	<b>(38)</b>	
Head of Economic Development and Regeneration	109	159	50	Overspend relates Interim cover of Head of Service post & extra resource employed during year
Programmes & Enterprise	1,941	2,221	280	Enterprise Zone £185k more than original budget, will be recovered against additional business rates uplift.
<b>Division Total - Economic Development and Regeneration</b>	<b>2,050</b>	<b>2,380</b>	<b>330</b>	
Building Control	(45)	(9)	36	Building Control Income £70k less than original budget, 2017/18 budget amended to reflect trend. This has been partially offset by underspend on salary expenditure due to changes in staffing hours and various other underspends within the section
Development Control	491	285	(206)	Additional development control income.
Head of Planning	110	72	(38)	Saving relates to staffing budgets
Joint Planning Unit	108	34	(74)	Refunds relating to contribution to JPU
Planning & Regeneration Project Support	25	28	3	
Planning Policy & Heritage	578	504	(74)	Additional income received from partners for work on Open Space study
Bus Service Contribution	42	42	0	
<b>Division Total - Head of Planning</b>	<b>1,308</b>	<b>956</b>	<b>(352)</b>	
<b>Directorate Total - Director of Regeneration, Enterprise &amp; Planning</b>	<b>2,620</b>	<b>2,668</b>	<b>48</b>	
Housing Options & Advice	739	1,074	335	Homeless Prevention schemes, Refuge funding and higher B+B costs.
Head of Housing and Wellbeing	129	137	8	
Travellers Sites	38	35	(4)	Lower expenditure on repairs
Private Sector Housing	41	331	290	Lower fee income from HMO Licensing and DFG works
Housing Strategy & Wellbeing	157	71	(86)	Higher recharge to the HRA
<b>Division Total - Housing and Wellbeing</b>	<b>1,104</b>	<b>1,647</b>	<b>543</b>	
<b>Directorate Total - Housing and Wellbeing</b>	<b>1,104</b>	<b>1,647</b>	<b>543</b>	
Communications	256	217	(39)	Underspend due to post funded through EZ.
Emergency Planning	52	52	0	
Human Resources	107	101	(6)	Underspend due to service being transferred back to NBC from LGSS, but posts not filled from day one.
Performance and change	55	96	41	Overspend due to Culture Change costs - offset by other underspends in the Directorate.
<b>Division Total - Business Change</b>	<b>470</b>	<b>466</b>	<b>(4)</b>	
Chief Executive	185	182	(3)	
Civic and Mayoral Expenses	91	110	19	Overspend partly due to higher non-staffing costs; and partly due to the Civic & Mayoralty Officer being filled through agency for part of the year.
Overview & Scrutiny	47	46	(1)	
Councillor & Managerial Support	535	526	(9)	Underspend due to vacant Political Assistant Admin post
Electoral Services	303	517	214	Overspend of £144k due to spend on the Association of Electoral Administrators while the Elections Manager post is being recruited to; overspend of £71k due to reimbursement for general election costs less than claimed.
Land Charges	(13)	(20)	(7)	Underspend due to service being transferred back to NBC from LGSS, but posts not filled from day one.

**General Fund Revenue Budget**  
**Service Budget Outturn Position 2016/17**

Appendix 2

**Key**

"(-)" figure denotes a budget under spend or an income budget or improvement in outturn

"\*" figure denotes a budget overspend or an expenditure budget or deterioration in outturn

	2016/2017 Revised Budget	Outturn	Outturn Variance	Explanation
	£000	£000	£000	
Legal	858	730	(127)	Underspend due to overachievement of legal income; and service being transferred back to NBC from LGSS, but posts not filled from day one.
Democratic Services	261	179	(82)	Underspend due to posts being vacant during the year.
<b>Division Total - Borough Secretary</b>	<b>2,267</b>	<b>2,270</b>	<b>4</b>	
<b>Directorate Total - Borough Secretary</b>	<b>2,737</b>	<b>2,737</b>	<b>0</b>	
Director of Customers & Communities	182	215	33	Prior year unallocated saving not achieved
<b>Division Total - Director of Customers &amp; Communities</b>	<b>182</b>	<b>215</b>	<b>33</b>	
Events	295	238	(57)	Savings made on professional services (£15k) and additional income achieved (£33k)
Museums and Arts	772	760	(12)	Savings on utilities in both museums due to closure for refurbishment (£24k). Additional expenditure on Art Development of £12k due to funding the move of the Leathercraft exhibition.
CCTV	177	178	1	
Town Centre Management	40	27	(13)	Rent for Victoria Street toilet less than budget
Car Parking	(950)	(1,485)	(535)	Reduction in NNDR demands (£67k). Increase in usage of carparks (£402k). Various other savings including utility and rent costs. Additional expenditure included building cleaning costs and equipment upgrades, maintenance and safety works. Increased bad debt provision £37k. Grosvenor Car Park remedial works are still outstanding (£122k) request for project carry forward completed.
Bus Station	116	80	(35)	Additional income was achieved (£69k). Additional security costs incurred £20k. Maintenance to equipment £9k and increased bad debt provision £5k.
Call Care	(12)	(59)	(47)	Savings on staff budget (£15k) Further savings (£12k) due to a stock adjustment at year end for lifelines. (£16k) savings on annual costs for hardware and software.
Head of Customer & Cultural Services	90	117	27	Costs for Options appraisal (Revenues and Benefits)
Customer Services	290	301	11	Income was underachieved by £7k and employees were overspent by £6k due to the full vacancy factor not being met as this is a front line service.
Facilities Management	1,282	1,032	(250)	Staff savings were achieved (£38k). Savings were also made in relation to Utilities costs (£84k). Postage savings were made (£27k) and further savings were made in relation to printing (£50k). Additional income was also achieved. Part of the savings (£60k) have been requested to be carried over to fund enhanced security to the lower floor of the Guildhall.
Markets	(40)	21	61	Reduction in income due to reduced number of traders
<b>Division Total - Head of Customer &amp; Cultural Services</b>	<b>2,059</b>	<b>1,212</b>	<b>(847)</b>	
Community Safety (includes CCTV)	199	213	14	
Leisure Contract	75	19	(57)	Unachieved income £50k off set by ceased contract payment of £65k.
Policy	5	5	0	
Community and Other Grants	1,218	1,183	(35)	There is underspend on the Councillor Enabling Fund which will be requested to be carried forward (£23k). There is also savings on NTT (£12k) due to a property no longer required by NTT which NBC paid rent on their behalf.
Community Developments	92	87	(4)	Saving on interpretation costs.
Community Centres	20	18	(2)	
Licensing	(258)	(407)	(149)	The surplus for the year is due to a significant increase in the number of private hire drivers and vehicles licenced which has increased income. In addition there was a reduction in spending on staffing during the year as posts were vacant for some time until a new structure was put in place. The new structure is now in place and budgets have been adjusted accordingly.
Pest Control	2	3	2	
Commercial Services	233	242	9	There was unforeseen spend during the year on legal fees associated with potential prosecutions. This was partially offset by an increase in income from Primary Authority activities and skin piercing licensing.

**General Fund Revenue Budget  
Service Budget Outturn Position 2016/17**

Appendix 2

**Key**

"(-)" figure denotes a budget under spend or an income budget or improvement in outturn

"\*" figure denotes a budget overspend or an expenditure budget or deterioration in outturn

	2016/2017 Revised Budget	Outturn	Outturn Variance	Explanation
	£000	£000	£000	
Environmental Protection	375	334	(41)	The surplus is due to increased efficiency at recovering the cost of undertaking local authority funerals, together with a reduction in the number of stray dog collected and kennelled and an increase in the income from Licensing of animal boarding establishments. The development of a low emissions strategy is funded by a DEFRA grant held in reserves.
Environmental Services Contract	7,120	6,820	(300)	Reduction in price of contract paid (£580k), underspend in the tree maintenance (£8k). £292k additional costs spent mainly on employees and ground maintenance for pro active work on fly tipping.
Parks & Open Spaces	521	620	99	There were unforeseen insurance charges as a result of claims being settled during the year.
Environmental Services	(340)	(389)	(49)	Additional income has been received for the PU costs recharged to Daventry for 2013/14, 2015/16 and 2016/17.
<b>Division Total - Head of Communities and Environment</b>	<b>9,262</b>	<b>8,748</b>	<b>(514)</b>	
<b>Directorate Total - Director of Customers &amp; Communities</b>	<b>11,503</b>	<b>10,475</b>	<b>(1,328)</b>	
Audit	160	185	25	Overrun fees on 2015/16 audit
Non Distributed Costs	5,561	5,082	(479)	No severance pension costs incurred. Pension Deficit recharge to HRA increased in line with revised methodology.
Corporate Finance	73	(17)	(90)	2015/16 performance increment increase less than budgeted.
Benefits	(1,467)	(982)	485	Higher B+B usage leading to greater Subsidy loss.
Revenues	(913)	(1,057)	(144)	
<b>Division Total - Corporate</b>	<b>3,414</b>	<b>3,211</b>	<b>(203)</b>	
Local Government Shared Service	7,990	8,003	13	
<b>Division Total - LGSS</b>	<b>7,990</b>	<b>8,003</b>	<b>13</b>	
<b>Total</b>	<b>29,368</b>	<b>28,441</b>	<b>(927)</b>	